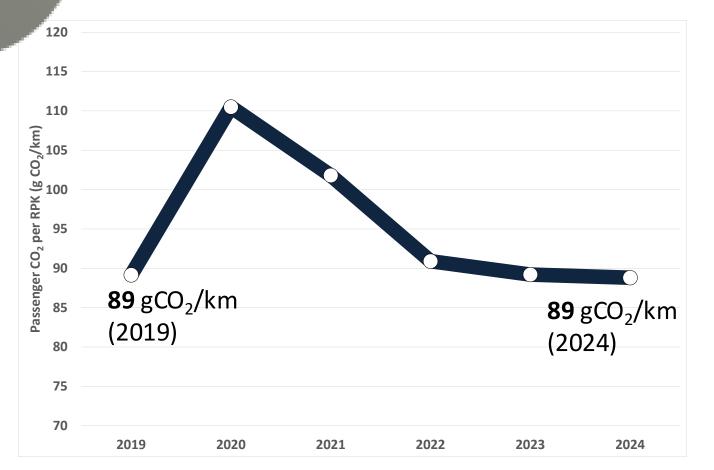




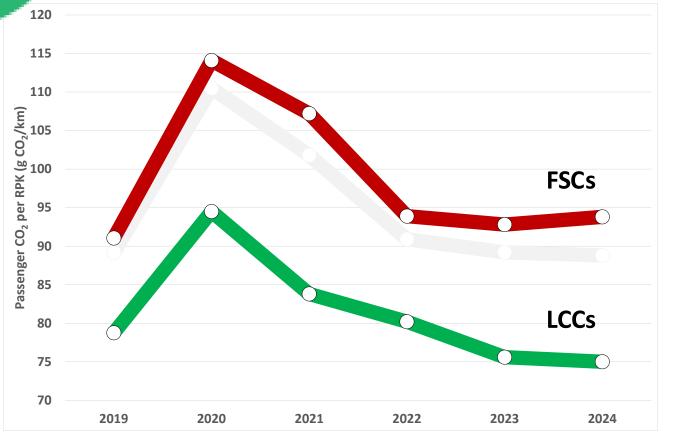
### % Reduction in Emission Intensity since 2019



Industry has returned to pre-COVID level improved carbon-efficiency performance



### % Increased Carbon Efficiency of LCCs over Other Airlines



LCCs have increased their collective carbon efficiency by 5% since 2019

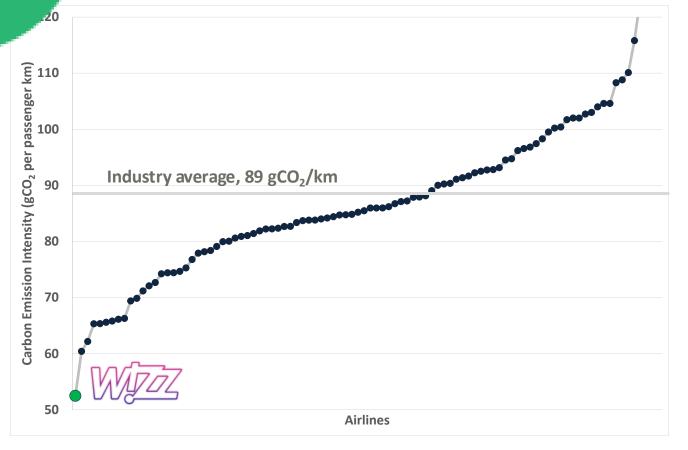
FSCs efficiency declined by 3% during the same period

LCC efficiencies and efficiency gains outperformed FSCs in all regions except North America

LCCs now operate at 80% the emission intensity of FSCs



### g CO<sub>2</sub> per km for Most Carbon Efficient Airline – Wizz Air



Wizz Air has a passenger carbon emission intensity of 52.5 gCO<sub>2</sub>/RPK

**40% emission** reduction compared to industry average

**Pegasus, Volaris, Ryanair and Scoot** are also in the top 10 most carbon efficient airlines





### % of Total Industry Fuel Used in 2024 was SAF

**KLM and British Airlines** first two passenger airlines to exceed 1% of SAF in total fuel use in 2023

**IAG SAF use in 2024 was 162,000 tonnes,** with almost 2% of total fuel consumed by IAG airlines

70% of SAF is used by European airlines





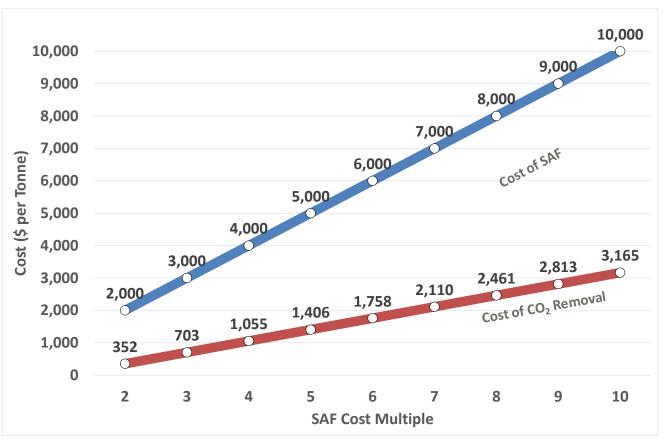




### \$ per Tonne of CO<sub>2</sub> Removed using SAF

### **Assumptions**

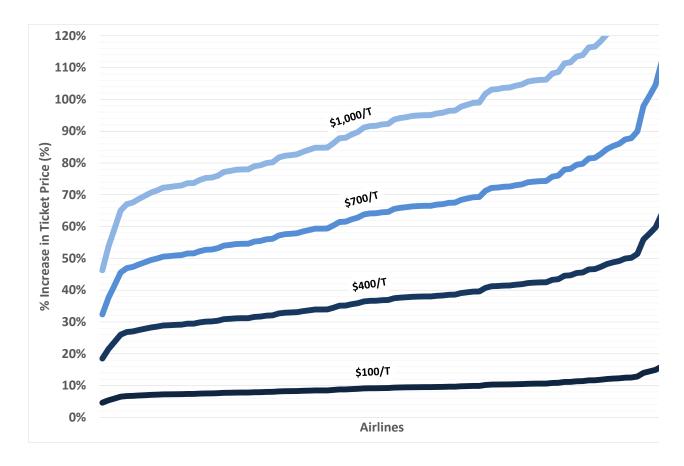
- SAF cost 3x jet fuel price
- Jet fuel costs \$1,000 per tonne
- 90% CO<sub>2</sub> reduction using SAF
- 3.16 tonnes of CO<sub>2</sub> emitted per tonne of fuel consumed





### % Average Increase in Ticket Prices to Achieve Net-Zero

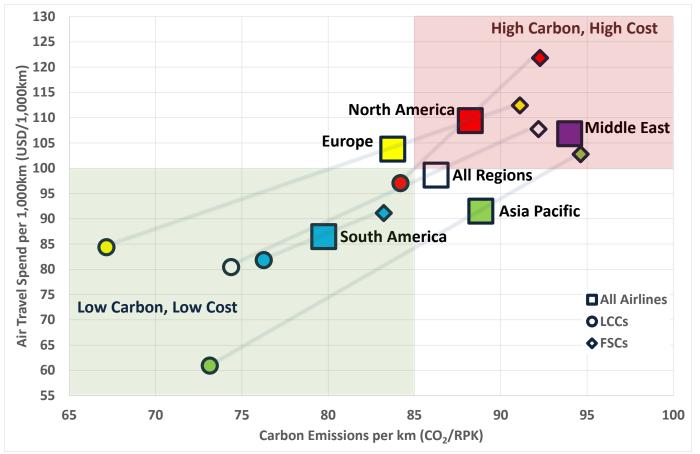
Cost of Carbon	Industry avg. Increase (%)	Min-Max Increase Range (%)
\$100/T	10%	5-20%
\$400/T	35%	20-70%
\$700/T	60%	30-120%
\$1,000/T	90%	50-170%





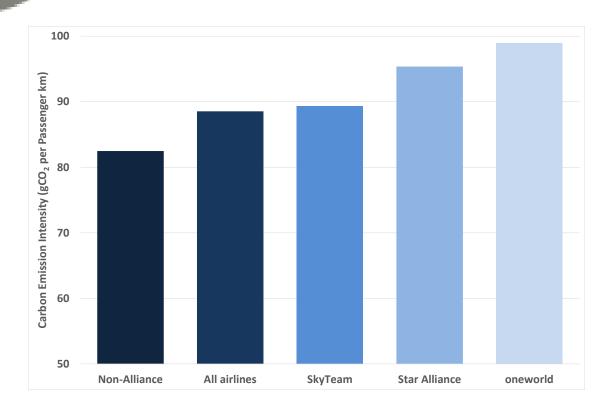


## Airlines that Minimize both Cost and CO<sub>2</sub> per Travel km





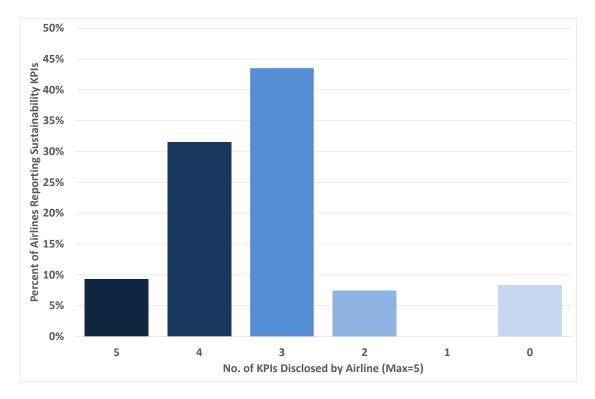
### % Higher Emission Intensity of Alliances



The combined emission intensity of the three main alliances is over 14% higher than non-alliance airlines



## % of Airlines Disclose Fuel Use and CO<sub>2</sub> Emission Data



The number of airlines that disclosure sustainability performance data has increased 30% since 2019

**9% of airlines** disclose both SAF Use and Offsets Purchased

КРІ	Airlines Disclosing KPI (%)
Fuel Use	91%
Fuel Costs	91%
Scope 1 CO <sub>2</sub> Emissions	82%
SAF Use	36%
Offsets Purchased	13%